





Agenda

- 1. Presentation (30 minutes)
 - Introduction
 - Background
 - Demographics
- 2. Community Input Exercise (80 minutes)
- 3. Key Findings (5 minutes)
- 4. Conclusion & Next Steps (5 minutes)

01 PRESENTATION

- / Introduction
- / Background & Process
- / Demographics



Listen **Analyze Prioritize** Select Define Focus Costs **Expressed** on Key Project Direction to the **Possibilities** Community Needs **Facilities**

Listen to the Community

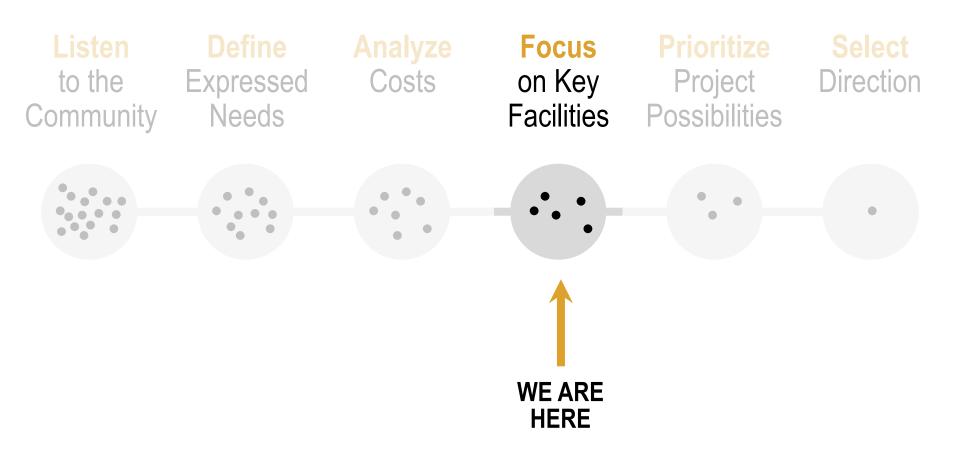
Define Expressed Needs

Costs
On Key Facilities

Project Project Project Possibilities

PRIORITIZATION EFFORT

(Sept 2016 – Jan 2017)



DEFINE

ANALYZE

FOCUS

PRIORITIZE

SELECT

LISTENING CAMPAIGN

DEFINE

ANALYZE

FOCUS

PRIORITIZE

SELECT

Background /

San Bruno Community Foundation

Background

- In 2013, the San Bruno City Council created the nonprofit San Bruno Community Foundation to manage a \$70 million restitution settlement from PG&E following the gas pipeline explosion that occurred in the Crestmoor neighborhood in 2010.
- In 2015, the Foundation launched a Community Listening Campaign to engage the public in conversation about how to allocate \$70 million for the benefit of the entire community.
- To engage as many members of San Bruno as possible, the Listening Campaign offered and publicized multiple outreach opportunities for residents to participate.
- Participants were asked to express their opinions about San Bruno's assets and resources as well as community's needs.

Background /

Summary of SBCF Listening Campaign

DEFINE

LISTEN

ANALYZE

FOCUS

PRIORITIZE

- Identifiable themes emerged from the information gathered during the Listening Campaign both regarding San Bruno's assets and resources as well as the community's needs.
- The prominent themes emerging regarding San Bruno resources and assets, in order of decreasing importance, are:
 - Sense of community
 - Location, access and transportation
 - Open spaces and parks

DEFINE

ANALYZE

FOCUS

PRIORITIZE

SELECT

Background /

Summary of SBCF Listening Campaign

The common themes that emerged from the Listening Campaign about San Bruno's community needs and suggestions for how to spend the \$70 million are:

- Upgrade and expand the library
- Upgrade and expand the recreation center, gym, and pool
- Upgrade and expand sports fields and programs
- Upgrade and expand parks and open spaces
- Need for community meeting spaces – Use existing public facilities
- New multi-purpose community center
- Downtown revitalization, beautification and maintenance
- Infrastructure upgrade for safety, growth and technology

- Support and invest in schools
- Citywide beautification
- Youth facilities and programs
- Economic development plan for downtown – recruit and attract businesses
- Community events and public awareness
- Social services and affordable housing
- Integrate community resources
- Develop public private partnerships
- Leverage and invest the funds for future growth

SBCF Strategy in Response to Listening Campaign

DEFINE

ANALYZE

FOCUS

PRIORITIZE

SELECT

Quasi-Endowment

Background /

Time Horizon:

Risk Tolerance:

6/30/16 Balance:

Objectives:

Funds set aside to function as an endowment; use investment returns to help fund programs (e.g., grants and scholarships) and operations, while preserving purchasing power of \$15 million quasi-endowment

Long-term

Moderately conservative

Capital appreciation Capital preservation

\$15,118,120

Strategic Funds

Funds to be spent down over the next 7-10 years to fund major strategic initiatives (including community facility capital projects), other programs, and operations

Mid-term

Conservative

Capital preservation Capital appreciation

\$53,779,422

Operating Funds

Funds held in SBCF's bank accounts and a liquidity investment account to cover the Foundation's 2016-2017 program and operational expenses. SBCF's 2016-2017 operating budget totals \$1,345,290, which includes \$975,000 in direct program expenses (e.g., grants and scholarships)

Short-term

Conservative

Capital preservation

\$1,389,836

ANALYZE

DEFINE

ANALYZE

FOCUS

PRIORITIZE

- / Cost Tool
- / Pre-Planning Project Focus Selection

DEFINE

ANALYZE

FOCUS

PRIORITIZE

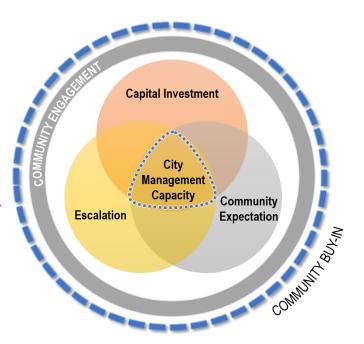
SELECT

Background

Capital Planning for Public Projects

Balance of Factors Over Time

- Capital Investment
 - Interest strategy
 - Potential to grow investment
- Escalation
 - Project cost increase overtime
- Community Expectation
 - Aging Facilities
 - Outreach
- City Management Capacity
 - Methodologies
 - Strategies



COST TOOL

DEFINE

ANALYZE

FOCUS

PRIORITIZE

Background /
Cost Tool

DEFINE

Cost modeled replacement facilities projects

ANALYZE

Project Cost Elements Included
 Building Costs

Soft Costs

Contingencies

Escalation

FOCUS

Project Cost Elements Not Included

Operational Cost

Property Acquisition

PRIORITIZE

Background / **Cost Tool**

DEFINE

• Cost Analysis (estimated in 2015 for 2018 construction)

ANALYZE

FOCUS

PRIORITIZE

REPLACEMENT PROJECTS	LOW	HIGH
City Library	\$ 37.3 M	\$ 47.6 M
Recreation Center	\$ 30.6 M	\$ 39.9 M
Swimming Pool	\$ 8.4 M	\$ 10.1 M
San Bruno Park	\$ 10.7 M	\$ 24.8 M
Commodore Park	\$ 3.2 M	\$ 11.8 M
Crestmoor HS Fields	\$ 8.6 M	\$ 13.9 M

Background / Cost Tool

DEFINE

Next Steps for Cost Modeling

ANALYZE

- Refine project description and update costs
- Model operational costs
- Research site costs

FOCUS

PRIORITIZE

DEFINE

PREPLANNING PROCESS

ANALYZE

FOCUS

PRIORITIZE

DEFINE

ANALYZE

FOCUS

PRIORITIZE

SELECT

Background /

Preplanning Process – Scope Discussion

Project Phase/ Project	Library	Comm. Center	Swimming Pool	Rec. Center	Parks & Fields
Process & Vision	•	•	•	•	
Assessment	?			?	
Service & Operational Plan	•	•	•	•	
Space Program	•	•	•	•	
Scenarios and Criteria	•	•	•	•	
Site Selection	?				
Conceptual Design Schemes	•	•	•	•	
Cost Modeling	•	•	•	•	•
Financing/Funding Strategy	•				
Rendering	•	•	•	•	

DEFINE

ANALYZE

FOCUS

PRIORITIZE

SELECT

Background /

Preplanning Process

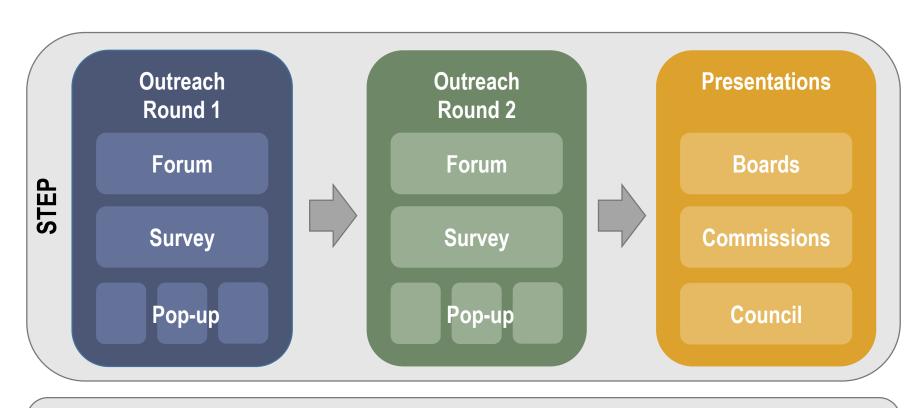
- **Needs Assessment and Vision were needed for the** following projects:
 - Library
 - Community Center
 - Swimming Pool
 - Recreation Center
- Existing City process can address:
 - Parks
 - Fields
- Shared Use Scenarios Selected for Study
 - Library & Community Center
 - Swimming Pool & Recreation Center
 - Library, Community Center, Swimming Pool, & Recreation Center
- Determine Next Step
 - Community Input on Prioritization for first step

Listen **Analyze Prioritize** Select Define Focus Costs **Expressed** on Key Project Direction to the **Possibilities** Community Needs **Facilities**

Focus **Prioritize** Expressed Costs on Key Project Direction to the **Possibilities** Community Needs **Facilities PRIORITIZATION EFFORT**

(Sept 2016 – Jan 2017)

Prioritization Effort Schedule



FOCUS

- Background
- **Community Needs**
- Success Criteria
- Vision

- **Project Options**
- Budget & Cost
- Prioritization

- Review Input
- **Next Steps**

October

November

December/January

DEMOGRAPHICS

- / Population Growth Trends & Projections
- / Age of Residents
- / Households by Type

Demographics /

Population Growth Trends & Projections (1990-2030)

	NUMBER			PERCENT CHANGE		
	San Bruno	San Mateo County	California	San Bruno	San Mateo County	California
1999	38,961	649,623	29,760,021			
2000	40,165	707,163	33,871,648	3%	9%	14%
2010	41,114	718,451	37,253,956	2%	2%	10%
2020 (Projected)	45,900	775,100	40,643,643	12%	8%	9%
2030 (Projected)	51,100	836,100	44,279,354	11%	8%	9%

Demographics / Age of Residents (2011)

	San Bruno 2000	San Bruno 2011	San Mateo County 2011	California 2011
Under 5 years	6%	6%	6%	7%
5 to 19 years	19%	17%	18%	21%
20 to 34 years	22%	21%	19%	22%
35 to 44 years	18%	15%	15%	14%
45 to 59 years	19%	22%	22%	20%
60 to 74 years	10%	13%	13%	11%
75 years and over	5%	7%	6%	5%
Median age	36	39	39	35
Total population	40,165	41,215	720,143	37,330,448

Source: City of San Bruno Housing Element 2015-2023, Table 2.2-7: Age of Residents (2011)

Demographics / Households by Type

	San Bruno (2011)	San Mateo County (2011)	California (2011)
Single Person	22%	25%	24%
Family with no kids	39%	37%	35%
Family with kids	30%	31%	33%
Multi-Person, Nonfamily	8%	7%	7%
Total Households	14,725	256,305	12,433,049

02 COMMUNITY INPUT EXERCISE

- / Outline
- / Small Group Discussion Questions

Community Input Exercise / Outline

• Introduction	5 min
 Instructions for the entire group 	
 Small Group Discussion 	35 min
 Brainstorm and Select Criteria 	
 Large Group Sharing 	15 min
 Participants Share Selected Criteria 	
 Small Group Discussion 	15 min
 Draft Vision for Community Facilities 	
 Large Group Sharing 	10 min
Participants Share Vision Statements	
TOTAL	80 min

Community Input Exercise /

Small Group Discussion Questions

Brainstorm

- What are the most important considerations for prioritizing the projects?
- What are the most important outcomes a new facility(ies) would bring to your community?

Select Criteria

- What are your expectations for a successful outcome?
- What key themes do you see?

Community Input Exercise / Large Group Sharing

Considerations, Outcomes, Expectations, & Themes

Small Group Discussion Questions

- Draft a vision statement
 - Use 20 words or less
 - Do not include any project types (ex: library, pool, community center, etc.)

"	Our community's facilities will	,
	so that	-

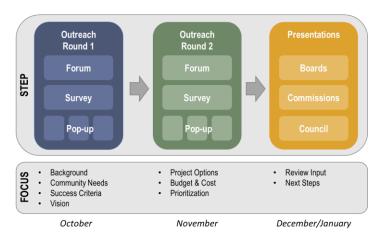
03 KEY FINDINGS

Community Forum Key Findings

Discussion

04 CONCLUSION & NEXT STEPS

Next Steps



Outreach Round 1

- Online Surveys October 29th November 6th, www.surveymonkey.com/r/imagineSanBruno
- Pop-Up Outreach Various Dates & Times
- Outreach Round 2
 - Community Forum #2 Wednesday, November 30th, 6:30-9pm at the Senior Center
 - Online Surveys October 29th November 6th, www.surveymonkey.com/r/imagineSanBruno
 - Pop-Up Outreach Various Dates & Times

